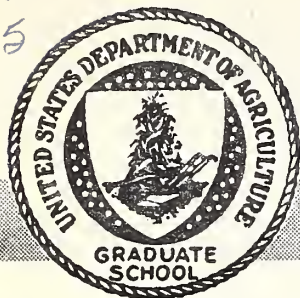


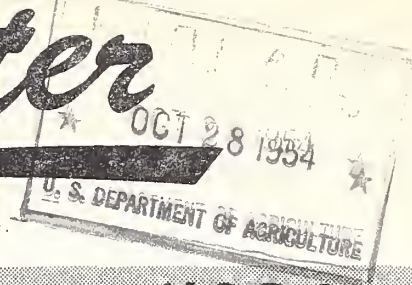
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Newsletter



GRADUATE SCHOOL ★ USDA

September 24, 1954

To the Faculty, Committee Members and
others associated with the Graduate School:

Many of you who heard *Dr. F. A. Hovde's talk at the annual faculty luncheon*, have commented on our good fortune in having him as the speaker. President of Purdue University since 1946 and this year President of the Land Grant College Association, he is a distinguished scientist and educator.

Dr. Hovde had some provocative things to say about education in the broadest sense. He reminded those of us concerned with adult education that *there has never been enough education and the most valuable individuals in our society are those who are willing to go on educating themselves.*

Turning to the role of education in our nation's welfare, Dr. Hovde proposed five variables in an equation for a State. These are manpower, natural resources, a system of government and business organization, knowledge in the broadest sense, and purpose.

Then viewing the United States in terms of these variables he pointed out that so far as manpower goes -- in relation to certain other nations -- we are a "have-not" State. Our resources are diminishing. Our system of government and private enterprise is a variable that we do not want to change. Nor do we want to alter our purpose -- based on the Judeo-Christian ethic. That leaves *only one variable that can give us the opportunities for expansion under which our system has flourished. This is the acquisition of knowledge through research and the transmission of the results back to the people.*

Dr. Hovde thinks the next 50 years will be an age of applied science and then perhaps we can really do the job in social science -- develop the art of government and the art of leadership. In closing he recalled Freud's observation that man has three impossible tasks: to educate, to heal, and to govern. Agreeing that these may be the most difficult of tasks, Dr. Hovde says our salvation lies in trying to perform them.

Under Secretary of Agriculture True D. Morse presided. Guests at the head table were: Russell Thackrey, executive secretary of the Land Grant College Association, and Mrs. Thackrey, Mrs. Morse, Mrs. Reid, McHenry Schaefer and C. O. Henderson of the General Administration Board, and Department Chairmen R. G. Hainsworth, Henry Stevens, Henry Donovan, Ralph Stauber, and J. K. McClarren.

I took the opportunity to give a brief review of GS affairs over the past year in which I noted progress in our efforts to obtain after-hours training for Federal employees outside Washington. As I have reported in previous issues of the NEWSLETTER, these are now being given by Boston University, New York University, the University of Chicago, and the University of Wisconsin. I also mentioned the program now being set up at the National Institutes of Health where 350 employees have indicated an interest in 20 scientific courses.

It was a great pleasure to have a glimpse of you at this annual get-together. I hope the coming year will bring other opportunities to meet with you and to discuss common problems.

Just a reminder. *There is still time to encourage those who have an interest in continuing education and training to register for one or more courses in GS.*

Because we are operating on a tight budget this year, we will not be able to subsidize any courses. It will be necessary to adhere rigidly to the minimum enrollment in setting up classes. We believe there is a need for each course offered.

And we are supported in this view by the students. Many of them enroll for these courses with the knowledge that it will take considerable sacrifice to attend class after the day's work is done. But they pay their fees and give up their leisure to take advantage of the opportunities the GS has opened. They tell us the training is well worth the effort it takes.

There is a continual flow of new people into Washington who are not aware of what GS offers. They too could profit from this training -- if they knew about it. We are depending on you to help us tell them.

Chairman Ralph S. Roberts and the members of his committee for the *Jump-McKillop lecture series for the coming year* have chosen "Democracy in Federal Administration" as the theme. They are inviting a group of distinguished speakers to take part in the lectures, which will cover the following topics. Public Participation in Federal Programs, Ethics in Public Administration; Responsiveness of Administrative Policy and Processes; Specialization and the Public Interest; Government Communication with the Public; and The Public Service -- Its Future Status

Within the next few weeks we will be sending you a copy of a new 4-page folder that tells the GS story in a few words. It is designed to answer general inquiries and to interest the prospective student in the GS catalog. We had scheduled publication of the folder for later this year but moved the release date up when some 50 training and employee relations officers told us they could make good use of it now.

We gained a number of other helpful suggestions from the training officers in a series of meetings we arranged this past month to explore these questions: (1) Is the present GS program helping employees of the various agencies? (2) How should we plan a survey to get information on employee desires and needs?

Much of our discussion deals with the flexibility of GS. Since we grant no degrees we have an advantage over the traditional college that requires a great deal of review and clearance to set up a new course. GS is geared to handle training problems that rise with changing times. One of our chief concerns is that we reap the full benefits of this flexibility.

The training and employee relations officers made a number of proposals for new courses. These were as varied as the problems and interests of the different agencies they represent.

It was generally agreed that our sample survey should be conducted at a supervisory level. As someone observed: this will help the supervisors get a clear cut picture of the training needs in his organization and at the same time suggest GS courses that may serve those needs.

We welcome a new member of the General Administration Board -- Assistant Secretary of Agriculture Earl L. Butz. An economist, Dr. Butz is widely known and active in economic fields that bear on agricultural credit, finance, and farm management. He has been a member of the Purdue faculty since 1937 and head of the department of agricultural economics since 1946. He has done research for the Brookings Institution and the National Bureau of Economic Research and is the author of a book, "The Production Credit System for Farmers".

GS will be listed as an institution for higher Education in the 1954-55 EDUCATION DIRECTORY. Ernest V. Hollis, Chief of College Administration, Office of Education, tells us that the next issue of the directory has gone to press and will be available in December.

A program of graduate instruction for Federal employees in the Madison area will get under way this month at the University of Wisconsin. It is organized to permit the employee to earn an MA in political science. The classes -- to be given after-hours -- will be taught by the graduate faculty of the Political Science Department.

Seven teachers have joined the faculty in the past month. They are: William C. McDuffie of the Entomology Research Branch, Agricultural Research Service, for 1-512 Medical and Veterinary Entomology. Mr. McDuffie is a graduate of Mississippi State College and has done graduate work at the University of Florida.

Stanley L. Berlinsky, director of Help for Handicapped Children, for 2-232 Voice and Remedial Reading. Dr. Berlinsky did his graduate work at the University of Michigan. He holds an AB from George Washington.

Thomas L. Saaty, an operational analyst in the Department of Defense for 3-430 Unified Mathematics. Dr. Saaty is a graduate of Yale and has done additional graduate work at the University of Paris.

Saul I. Gass, chief of the basic research unit in the U.S. Air Force management analysis and computation division, for 3-532 Introduction to Linear Programming. Mr. Gass holds the BS and MA degrees from Boston University.

Harry Weingarten, Navy's Bureau of Ordnance, for 3-710 Multivariate Analysis. Mr. Weingarten is a candidate for a doctorate at Columbia University. He holds a BA from CCNY, and MA from Columbia.

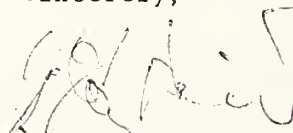
Lynn W. Eley, USDA's Office of Budget and Finance, for 6-344 Introduction to Public Administration. Dr. Eley did his graduate work at Iowa State College. He holds the BA and MA degrees from Harvard.

Hajima Ota, co-instructor with Harry Garver for 8-402 Principles and Practices of Refrigeration, received his training in agricultural engineering at Michigan State College. He holds an MS from Minnesota University.

You'll find the GS book store in a new location - Room 1022 South Building at the front of the building in the third corridor instead of the fourth where it has been for many years. Miss Vera Jensen asks that you please call the attention of your students to the move. And she also wishes to remind you that as faculty members of GS you may order books at a discount through the Bookstore.

A new sign points out the location of the GS.

Sincerely,

A handwritten signature in dark ink, appearing to read 'T. Roy Reid', with a stylized flourish at the end.

T. Roy Reid
Director